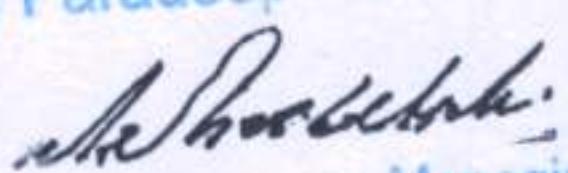


**THE COMPANIES ACT, 2013**  
**(COMPANY LIMITED BY SHARES)**  
**MEMORANDUM OF ASSOCIATION**  
**OF**  
**PARADEEP PARIVAHAN LIMITED**  
**A COMPANY LIMITED BY SHARES**

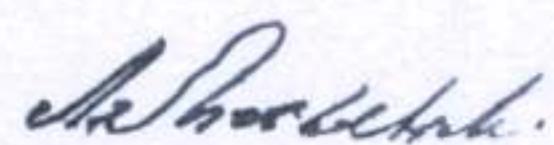
1. The name of the Company is “PARADEEP PARIVAHAN LIMITED”
2. The registered office of the Company will be situated in the state of Odisha.
3. The Objects for which company is established are:-

**(a). THE MAIN OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:**

1. To carry on the business of public carriers, transporters, haulage contractors, common carriers, owners and charter trucks, tippers, tankers, containers, heavy earth moving machineries/equipment like cranes, bulldozers, excavators, pay loader, sensor paver, paver fisher, back hoe and front loader, grader and other such machineries of any make and model of latest technology, whatsoever. The company will also carry on export, import activities through different ports in the capacity as a trader or agent of its principals.
2. To carry on the business to catch, produce, protect, procure, provide, process, promote, preserve, keep, pack, bottle, can, extracts, smoke, cure, freeze, prepare, warehouse, store, dry, clean, transport, cart, cut, commercialize, import, export, barter, buy, sell, distribute, and to act as stockiest, representative, middleman, liaisoner, consignor, collaborator, consultant or otherwise to deal in all sorts of fish, fish products, cattle, sheep, poultry, meat, meat products and other live-stock or agriculture produce and dealers in all branches of such respective traders and businesses.
3. To carry on the business of material packaging and re-handling of bulk of materials.
4. To carry on the business of export, import, trading, purchase, sale and generally to deal in and to act as brokers, agents, stockiest, distributors, suppliers, commission agents of all kinds of cements (whether ordinary, white, coloured, Portland, pozzolana, alumina, blast, furnaces, silica or otherwise) cement products of any description, iron and steel products, including but not limited to steel bars, sheets, coils, and related products and other construction materials and to facilitate better quality concrete to different construction projects with Ready-Mix Concrete (RMC) as efficient and uniform concrete placement.

For Paradeep Parivahan Limited  
  
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Managing Director

5. To carry on the business of real estate, including development, acquisition, sale, purchase, leasing, letting, sub-letting, hire or otherwise dealing in residential, commercial, industrial or agricultural lands, plots, buildings, flats, apartments, townships, offices, complexes, houses, shops, warehouses, godowns, farms, and all kinds of immovable properties and to carry on the business of contractors, sub-contractors, quasi contractors and to undertake contracts and subcontracts relating to construction, modification, renovation, repairing, alteration, construction, removal, redecoration, redesigning, enlarging, improving and designing of civil work, building for whatever use, roads, approach roads, streets, circles, squares, parks, gardens, statues, parking places, bridges, dams, jetty, watercourses and reservoirs, tunnels, earthworks, sewers, tanks, drains, sewage, lighthouses, towers, transmission towers, pipelines, underground cables, railway tracks, railway sidings, runways shipyards, stockyards, godowns, culverts, channels whether on a turnkey basis or on labour contracts or otherwise and to provide godowns on rent.
6. To produce, manufacture, treat, process, prepare, refine, import, export, trade, purchase, sell and to deal in and to act as ironmasters, steel makers, steel converters, brokers, agents, stockist, distributors and suppliers either solely or in partnership with others of all types and kinds of coal, cement, lime and limestone, gypsum, clinker and/or by products thereof like clinker bricks and cement products such as cement bricks, pipes, poles, slabs, asbestos sheets, blocks, tiles, garden wares, Plaster of Paris, line pipes, drain covers building materials and otherwise and articles, things, compounds and preparations thereof and to carry on the business as manufacturers and sellers of and dealers and workers in of all kind lime, plasters, whiting, clay, artificial stone and all builders requisition made out of cement and cement products and articles, things, compounds and preparations connected with the aforesaid products and in connection therewith.
7. To produce and sell biofuels like ethanol from agro waste to petroleum companies for blending with petrol and to carry on the business of importers, exporters, traders, buyers, sellers, retailers, wholesalers, suppliers, indenters, packers, movers, preservers, stockiest, agents, sub-agents, merchants, distributors, dealer and purchase, sell and to deal in all kinds of petroleum and petroleum products, oil, gas and other volatile substances, lubricating base oils, HSD, other oils, petroleum of every kind and to buy, sell of by-product of petroleum and lubricating oils.



Managing Director  
DIN No. 06432054

*(Addition of 5<sup>th</sup>, 6<sup>th</sup> & 7<sup>th</sup> Object clause in the main object clause of the Company vide Special Resolution Item No.1 passed through Postal Ballot by the members on 12<sup>th</sup> Aug, 2025)*

**(b). MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE 3 (a) ARE:-**

1. To acquire from any person, firm or body corporate whether in India or abroad, technical information know-how process, engineering, manufacturing and operating data, plans, layout and blue prints, useful for the design erection and operation of any plant required for any of the business of the company and to acquire any grant or license and other rights and benefits for the attainments of the main objects.
2. To acquire by purchase, lease, exchange or otherwise any movable or immovable property and any rights or privileges which the company may deem necessary or convenient for the purpose of its main business.
3. To enter into partnership or into any arrangement for sharing profits, union of interest, joint venture, reciprocal concession or co-operation with persons or companies carrying on or engaged in the main business or transaction of this company.
4. To import, buy, exchange, alter, improve and manipulate in all kinds of plants, machinery, apparatus, tools and things necessary of convenient for carrying on the main business of the company.
5. To vest any movable or immovable or immovable property, rights or interests required by or received or belonging to the company in any person or company on behalf of or for the benefit of the company and with or without any declared trust in favour of the company.
6. To purchase or otherwise acquire, build, carry out, equip, maintain, alter, improve, develop, manage, work, control and superintend and any plants, warehouse, sheds, offices shops, stores, buildings, machinery apparatus, labour lines, and houses, warehouses, and such other works and conveniences necessary for carrying on the main business of the company.
7. To undertake or promote scientific research relating to the main business or class of business of the Company.
8. To acquire and takeover the whole or any part of the business, goodwill, trademarks properties and liabilities of any person or persons, firm, companies or undertakings either existing or new, engaged in or carrying on or proposing to carry on, possession of any property or rights suitable for the purpose of the company and to pay for the same either in cash and partly in shares or otherwise.
9. To negotiate and enter into agreement and contracts with Indian and foreign individuals, companies, corporations and such other organizations for technical, financial or any other such assistance for carrying out all or any the main objects of the company or for the purpose of activity research and development of manufacturing projects on the basis of know-how, financial participation or technical collaboration and acquire necessary formulas and patent rights for furthering the main objects of the company.
10. Subject to Section 230 to 232 of the Act to amalgamate with any other companies having similar to the objects of the company in any manner whether with or without liquidation.
11. Subject to any law for time being in force, to undertake or to take part in the formation, supervision or control of the business or operations of any persons, firm, body corporate, association undertaking carrying on the main business of the company.

For Paradeep Parivahan Limited

*Abhijit Bhattacharya*

Managing Director

12. To apply for, obtain, purchase or otherwise acquire and prolong and renew any patents, patent-rights, brevets, inventions, processes, scientific technical or other assistance, manufacturing process know-how and other information, designs, patterns, copyrights, trade-marks, licenses concessions and the like rights or benefits, conferring an exclusive or non exclusive or limited or unlimited right of use thereof, which may seem capable of being used for or in connection with the main objects of the company or the acquisition or use of which may seem calculated directly or indirectly to benefit the company on payment of any fee royalty or other consideration and to use, exercise or develop the same under or grant licenses in respect thereof or otherwise deal with same and to spend money in experimenting upon testing or improving any such patents, invention, right or concessions.
13. To apply for and obtain any order under any Act or legislature, charter, privilege, concession, licence or authorization of any government, state or authority for enabling the company to carry on any of its main objects into effect or for extending any of the powers of the company or for effecting and modification of the constitutions of the company or for any other such purpose which may seem expedient and to oppose any proceeding or applications which may seem expedient and calculated directly and indirectly to prejudice the interest of the company.
14. To enter in to any arrangements with any government or authorities or any persons or companies that may seem conducive to the main objects of the company or nay of them and to obtain from any such government, authority, person or company any rights, charters, licenses and concessions which the company may think desirable to obtain and to carryout, exercise and comply therewith.
15. To produce the company to be registered or recognized in or under the laws of any place outside India and to do all act necessary for carrying on in any foreign country for the business or profession of the company.
16. To draw make, accept, discount, execute and issue bills of exchange, promissory notes, bills of lading, warrants, debentures and such other negotiable or transferable instruments, of all types of securities and to open bank accounts of any type and to operate the same in the ordinary course of the company.
17. To advance money either with or without security, and to such persons and upon such terms and conditions as the company may deem fit and also to invest and deal with the money of the company not immediately required, in or upon such investment and in such manner as, for time to time, may be determined, provided that the company shall not carry on the business of banking as provided in the Banking Regulation Act, 1949.
18. Subject to Section 2(31), 73, 74 and 179, 180, 181, 185 & 2(43), 186 of the Act and the Regulations made there under and the directions issued by the Reserve Bank of India, to receive money on deposit or loan and borrow or raise money in such manner and at such time or times as the company think and in particular by the issue of debentures, debenture-stock or perpetual or otherwise and to secure the repayment of the money borrowed, raised or owing by mortgage, Charge or lien upon all or any of the properties, or assets or revenues and profits of the company both present and future, including its uncalled capital and also by a similar mortgage, charge or lien to secure and guarantee the performance by the company or any other person or company of any obligation undertaken by the company or such other person or company to give the lenders the power to sale and such other powers as may seem expedient and purchase redeem or pay off any such securities.
19. To undertake and execute any Trusts, the undertaking of which may seem to the company either gratuitously or otherwise.

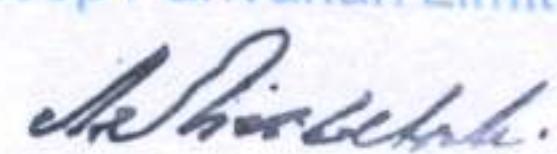
20. To establish, or promote or conquer in establishing or promote any company for the purpose of acquiring all or any of the properties, rights and liabilities of the company.
21. To sell, lease, mortgage, exchange, grant license and other rights improve, manage, develop and dispose of undertakings, investments, properties, assets and effect of the company or any part thereof for such consideration as may be expedient and in particular for any shares, stocks, debentures or other securities of any other such company having main objects all together or in part similar to those of company.
22. Subject to provision of the Act, to distribute among the members in specie or otherwise any property of the company or any proceeds of sale or disposal of any property of the company in the event of winding-up.
23. To distribute as dividend or bonus among the member or to place the reserve or otherwise to apply, as the company may, from time to time, determine any money received by way of premium on debentures issued at a premium by the company and any money received in respect of forfeited shares, money arising from the sale by the company of forfeited shares subject to the provisions of the Companies Act, 2013.
24. To employ agents or investigate and examine into the conditions, prospects value, character and circumstances of any businesses concerns and undertaking and generally of any assets properties or rights which the company propose to acquire.
25. To accept gifts, bequest devisers or donations of any movable or immovable property or any right or interest therein from members others.
26. To create any reserve funds, sinking funds, ensure funds or any other such special funds whether for depreciation, repairing, improving, research, extending or maintaining any of the properties of the company or for any other such purpose conducive to the interest of the company.
27. Subject to provision of Section 179, 180, 181, 182 & 183 of the companies Act, 2013 to subscribe, contribute, gift or donate any money, rights or assets for any national educational, religious, charitable, scientific, public, general or usual objects or to make gifts or donations of money or such other assets to any institutions, clubs, societies, associations, trust, scientific research associations, funds, universities, college or any individual or bodies corporate.
28. To establish and maintain or procure the establishments and maintenance of any contributory or non- contributory pension or superannuation, provident or gratuity funds for the benefit of and give of procure the giving of the donations, gratuities, pensions, allowances, bonus or emoluments of any persons who are or were at anytime in the employment or service of the company or any company which is a subsidiary of the company or is allied to or associated with the company with any such subsidiary company or who are or were at any time directors or officers of the company or any other company as aforesaid and the wives, windows, families and dependents of any such persons and also to establish and subsidies and subscribe to any institutions, associations, club or funds calculated to be for the benefit of or advance aforesaid and make payments to or towards the ensure of any such persons as aforesaid and to do any of the matters aforesaid, either alone or in conjunction with any other company as aforesaid.
29. To establish, for any of the main objects of the company, branches or to establish any firm or firms at places in or outside India as the company may deem expedient.
30. To pay for any property or rights acquired by or for any services rendered to the company and in particular to remunerate any person, firm or company introducing business to the company either in cash or fully or partly-paid up shares with or without preferred or deferred rights in respect of dividend or re-payment of capital or otherwise or by any securities which the company has power to issue or by the grant

of any rights or options or partly in one mode and in partly in another and generally on such terms as the company may determine, subject to the provision of section 188 of the Act.

31. To pay out the funds of the company or costs, charges and expenses of and incidental to the formation or registration of the company and any company promoted by the company and all costs, charges, duties, impositions and expenses of and incidental to the acquisition by the company of any property or assets.
32. To send out to foreign countries, its director, employees or any other person or persons for investigations possibilities of main business or trade procuring and buying any machinery or establishing trade and business connections or for promoting the interest of the company and to pay all expenses incurred in the connection.
33. To compensate for the loss of office of any managing director or directors or other officers of the company within the limitations prescribed under the Companies Act, 2013 or such other statute or rule having the force of law and to make payments to any person whose office of employment or duties may be determined by virtue of any transaction in which the company is engaged.
34. To agree to refer to arbitration any dispute, present or future between the company and any other company, firm, individual or any other body and to submit the same to arbitration in India or abroad either in accordance with the Indian or any foreign system of law.
35. To appoint agents, sub-agents, dealers, managers canvassers, sales, representatives or salesman for transacting all or any kind of the main business of which this Company is authorized to carry on and to constitute agencies of the Company In India or any other country and establish depots and agencies in different parts of the world.
36. To open and operate Current Savings Accounts, Fixed Deposit, Cash Credit, loan or any other accounts with any Bank or Banks and to make accept endorse discount negotiate execute buy sell and deal in Promissory Notes Bills of exchange and other negotiable instruments in the ordinary course of business.
37. Subject to the provision of the Companies Act,2013 and Rules framed there under and directions issued by Reserve Bank of India from time to time, to receive money on loan and borrow or raise in such manner as the company shall think fit, and to secure the payment of any money borrowed, raised or owing by mortgage, charge or lien upon all or any of the property or assets of the company (both present and future) including its uncalled capital, and also by a similar mortgage, charge or lien to secure and guarantee the performance by the company, or any other person or Company as the case may be, but the Company shall not carry on the business of banking as defined in the Banking Regulation Act,1949.

4. The liability of the Members is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.
5. The Authorised Share Capital of the Company is Rs.18,00,00,000/- (Rupees Eighteen Crores only) divided into 1,80,00,000 (One Crore Eighty Lakhs only) equity shares of Rs.10/- (Rupees Ten Only) each with power to increase or reduce the same in accordance with the provisions of Companies Act, 2013;

For Paradeep Parivahan Limited



Managing Director

We, the several persons, whose names, address and description are hereunto subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

SL No.	Name, Address, Description & Occupation of the Subscriber	Number of equity share agreed to subscribe	Signature of Subscribers	Signature, Name, Address, Designation and Occupation of witness
1	Fouzia Suli-cunage 36 years, W/o Mr. Khalid 500 resident of M.B 125 Khan Madhuban Paradip D/s Jagatsing Patra KHALID KHAN. 1963 39 years		Fouzia	Witness to above signatures Mr. Ali
2	S/o YAKUB KHAN M.B 125 Madhuban Paradip Jagat Singh Patra	500	Khalid Khan	Sri. Surveyor Jahan Sabre S/o Nabagan Patra Yehadab Road, Cuttack-12.
Total		1,000 (One thousand)		
Cuttack				
Date : 17.11.2000				

For Paradeep Parivahan Limited

*Paradeep Patra*  
Managing Director